



Kalinga Hospital Limited
CIN: U85110OR1990PLC002492
Chandrasekharpur, Bhubaneswar, Khurda, Odisha – 751023
Website: www.kalingahospital.com
Tel No: 0674-2300570
Email: cs@kalingahospital.com

NOTICE OF POSTAL BALLOT

[Pursuant to section 108 and 110 of the Companies Act, 2013 read with rules 20 and 22 of the Companies (Management and Administration) Rules, 2014]

Dear Member(s),

NOTICE is hereby given that, pursuant to provisions of section 108 and 110 and other applicable provisions, if any, of the Companies Act 2013 read with the relevant rules and regulations made thereunder (including any statutory amendments(s), modification(s) or re-enactment(s) thereof, for the time being in force) (“**Act**”), and other provisions of applicable law, if any, for the time being in force, the resolutions set out below are proposed to be adopted by the Members of Kalinga Hospital Limited (“**Company**”) as ‘Special Resolutions’ under section 114 of the Act (“**Resolution**”).

Pursuant to section 102, 110 and other applicable provisions of the Act, the explanatory statement pertaining to the said resolutions setting out the material facts and the reasons/ rationale thereof are annexed to this Postal Ballot Notice (“**Notice**”) for your consideration and forms part of this Notice.

In compliance with and pursuant to the provisions of section 108 and 110 of the Act read with other applicable provisions of the Act and rules 20 and 22 of the Companies (Management and Administration) Rules, 2014 (“**Rules**”) (including any statutory modification(s) or re-enactment(s) thereof for the time being in force), read with the General Circular nos. 14/2020 dated April 08, 2020, 17/2020 dated April 13, 2020, 22/2020 dated June 15, 2020, 33/2020 dated September 28, 2020, 39/2020 dated December 31, 2020, 10/2021 dated June 23, 2021, 20/2021 dated December 08, 2021, 3/2022 dated May 05, 2022, 11/2022 dated December 28, 2022, 09/2023 dated September 25, 2023, 09/2024 dated September 19, 2024 and 03/2025 dated September 22, 2025 issued by the Ministry of Corporate Affairs, Govt. of India (hereinafter collectively referred to as “**MCA Circulars**”), Secretarial Standard on General Meetings (“**SS-2**”) issued by the Institute of Company Secretaries of India and other applicable laws, rules and regulations, the Company is sending this Notice in electronic form via e-mail to Members who hold shares in the Company in dematerialized form and have registered their e-mail addresses with the Company. For all other Members, this Notice is being dispatched through registered post or speed post (in accordance with applicable laws). The Members are determined with reference to a Cut-Off Date of Friday, May 29, 2026 (“**Cut-Off Date**”), as approved by the Board of Directors of the Company (“**Board**”).

Members may please note that the Postal Ballot Notice will also be available on the Company’s website at www.kalingahospital.com, and on the website of Registrar and Transfer Agent i.e. KFin Technologies Limited at <https://evoting.kfintech.com>.

The Board has appointed Mr. Narottam Bagaria (ICSI Membership No. F5443, CP No. 4361) Partner of N. Bagaria & Associates, Practicing Company Secretaries, Mumbai as the scrutinizer (“**Scrutinizer**”) for conducting the Postal Ballot voting process in a fair and transparent manner.

In compliance with provisions of section 110 and other applicable provisions of the Act read with the Rules the Company is pleased to offer e-voting facility to all the Members of the Company. For this purpose, the Company has engaged the services of KFin Technologies Limited, Registrar and Share Transfer Agents (RTA) of the Company for facilitating e-voting to enable the Members to cast their votes electronically.

Members desiring to exercise their vote on the resolutions may respond in accordance with the instructions provided in this Notice (via e-voting) not later than 05.00 pm (Indian Standard Time) on Sunday July 5, 2026 (“**Voting Deadline**”). The proposed resolutions, if approved, will be taken as having been duly passed on this last date specified for voting by the requisite majority of Members by means of Postal Ballot, i.e. Sunday, July 5, 2026.

The Scrutinizer will submit his report to Dr. Sita Kantha Dash, Director of the Company or any other person authorized by him, and the result of the e-voting will be announced within 2 working days from the conclusion of voting. The results along with the Scrutinizer’s Report, shall be disclosed in accordance with the provisions of applicable laws.

SPECIAL BUSINESSES

1. **Creation of charges, mortgages, hypothecation on the assets of the Company under section 180(1)(a) of the Companies Act, 2013**

To consider and if thought fit, to pass the following resolution as a **Special Resolution**

“**Resolved That** in accordance with the provisions of section 180(1)(a) and any other applicable provisions of the Companies Act, 2013 read with applicable rules framed thereunder (including any statutory amendment(s), modification(s) or re-enactment(s) thereof, for the time being in force), applicable provisions of Foreign Exchange Management Act, 1999 read with rules or regulations framed thereunder, enabling provisions of the Memorandum and Articles of Association of the Company and such other applicable laws and regulations and subject to the permissions, approvals, consents and sanctions as may be necessary to be obtained from appropriate authorities, to the extent applicable and wherever necessary, consent of the Members be and is hereby accorded to empower Board of Directors (hereinafter referred to as “**Board**” which term shall be deemed to include, unless the context otherwise requires, any Committee, which the Board may have constituted or hereinafter constitute or any officer(s) authorised by the Board or Committee to exercise the powers conferred on the Board by this Resolution) to mortgage(s), hypothecate(s), create charge(s) or provide security, in addition to mortgage(s), hypothecation, charge(s) already created by the Company, in such manner as may be determined, on all or any of the assets of the Company, both present and future and or whole or any part of undertaking(s) of the Company together with the power to take over the management of the business and concern of the Company in certain events of defaults to secure the borrowings of the Company, in foreign currency and / or rupee currency and securities issued / to be issued by the Company from time to time, in favor of the Lender(s), Agent(s) and Trustee(s), together with interest at the respective agreed rates, additional interest, compounded interest, in case of default accumulated interest, liquidated damages, commitment charges, premium on prepayment, remuneration of the Agents / Trustee, premium (if any) on redemption, all other costs, charges and expenses as a result of devaluation / revaluation / fluctuation in the rates of exchange and all other monies payable by the Company in terms of the loan agreement(s) / trust deeds(s) / other agreement(s)/ any other documents, entered into / to be entered into between the Company and the Lender(s) / Agent(s) and Trustee(s), in

respect of the said loans / borrowings / debentures / bonds or other securities and containing such specific terms, conditions and covenants in respect of enforcement of security as may be stipulated in that behalf from time to time but shall not exceed at any time a sum equivalent to INR 200 Crores (Indian Rupees Two Hundred Crores Only).

Resolved Further That the Board, Key Managerial Personnel(s), or any other person nominated by them in this regard (each, an “**Authorized Signatory**”), be and are hereby severally authorised and empowered to do all such acts, deeds, matters and things, arrange, give such directions as may be deemed necessary or expedient, or settle the terms and conditions of such instrument, securities, loan, debt instrument, agreement as the case may be, on which all moneys as are borrowed, or to be borrowed, from time to time, as to interest, repayment, security, or otherwise howsoever as it may think fit, and to execute all such documents, instruments and writings as may be required to give effect to this resolution and for matters connected herewith or incidental hereto, including intimating the concerned authorities or regulatory bodies and delegating all or any of the powers conferred herein to any committee of directors or officers of the Company.”

2. Increase in the borrowing limits under section 180(1)(c) of the Companies Act, 2013

To consider and if thought fit, to pass the following resolution as a **Special Resolution**

“**Resolved That** in accordance with the provisions of section 180(1)(c) and other applicable provisions, of the Companies Act, 2013 read with applicable rules framed thereunder (including any statutory amendment(s), modification(s) or re-enactment(s) thereof, for the time being in force), applicable provisions of Foreign Exchange Management Act, 1999 read with rules or regulations framed thereunder, enabling provisions of the Memorandum and Articles of Association of the Company and such other applicable laws and regulations and subject to the permissions, approvals, consents and sanctions as may be necessary to be obtained from appropriate authorities, to the extent applicable and wherever necessary, consent of the Members be and is hereby accorded to empower Board of Directors (hereinafter referred to as “**Board**” which term shall be deemed to include, unless the context otherwise requires, any Committee, which the Board may have constituted or hereinafter constitute or any officer(s) authorised by the Board or Committee to exercise the powers conferred on the Board by this Resolution) to borrow any sum of money, from time to time, whether in Indian or foreign currency, in any manner including but not limited to, fund based or non-fund based assistance, term loan, guarantees, working capital facilities, overdraft facilities, lines of credit, inter corporate deposits, credit facilities, external commercial borrowings or any other form of financial assistance, from any person including but not limited to any company, individual, body corporate, banks, related parties, financial institutions or any other person, whether Indian or foreign, in any form including but not limited to by way of draw-down or issue of securities, whether in India or outside India, upon such terms & conditions as regards to interest, repayment, tenor, security or otherwise, as the Board may determine and think fit, such that the monies to be borrowed, together with the monies already borrowed by the Company (apart from the temporary loans obtained from the Company’s bankers in the ordinary course of business) may exceed the aggregate of the paid-up share capital, free reserves and securities premium of the Company but shall not exceed at any time a sum equivalent to INR 200 Crores (Indian Rupees Two Hundred Crores Only).

Resolved Further That the Board, Key Managerial Personnel(s) , or any other person nominated by them in this regard (each, an “**Authorized Signatory**”), be and are hereby severally authorised on behalf of the Members to do and perform all such acts, deeds, matters and things as the Board may in its absolute discretion deem necessary, desirable or expedient, or settle the terms and conditions of such

instrument, securities, loan, debt instrument, agreement as the case may be, on which all moneys as are borrowed, or to be borrowed, from time to time, as to interest, repayment, security, or otherwise howsoever as it may think fit, and to execute all such documents, instruments and writings as may be required to give effect to this resolution and for matters connected herewith or incidental hereto, including intimating the concerned authorities or regulatory bodies and delegating all or any of the powers conferred herein to any committee of directors of the Company.”

**By Order of the Board
For Kalinga Hospital Limited**



**Debasish Dibyajyoti Deo
(Company Secretary)**

**Date: May 29, 2026
Place: Bhubaneswar**

**Debasish Dibyajyoti Deo
Company Secretary
Kalinga Hospital Ltd.
Chandrasekharpur, BBSR-751023**

Explanatory Statement pursuant to section 102 of the Companies Act, 2013

The following explanatory statement pursuant to section 102 read with section 110 of the Companies Act, 2013 and rule 22 of the Companies (Management and Administration) Rules, 2014, sets out the material facts relating to the proposed resolutions mentioned in the accompanying Notice dated May 29, 2026.

Item No 1 and 2

The Company operates a 250-bed hospital facility which, over a period of time, has experienced significant wear and tear and as a consequence erosion in competitive positioning owing to the absence of modern infrastructure, latest diagnostic capabilities, advanced biomedical equipment and state-of-the-art operation theatres and intensive care units due to its inability to raise funds. The current infrastructure limitations have also impacted the Company's ability to attract and retain leading clinical talent across specialties.

Prior to the acquisition of a controlling stake in the Company by a premier healthcare organization, a detailed operational, infrastructure, technical and compliance review of the hospital facility was undertaken by the acquirer's clinical, engineering, technical and operational teams as part of the due diligence and integration exercise. The teams have also held extensive discussions with the existing clinical leadership and doctors. Based on this diligence exercise, management of the Company carried out an assessment of the immediate and medium-term capital expenditure requirements necessary for upgrading the facility, strengthening operational capabilities and enhancing the operational and clinical standards of the hospital to improve upon patient safety and clinical excellence.

The review and due diligence exercise identified significant requirements towards replacement of biomedical equipments particularly due the wear and tear, much of which is at end-of-life stage. It also indicated need for information technology infrastructure upgrades, civil and engineering works, compliance-related rectification measures pursuant to structural safety observations and other essential refurbishment and modernization initiatives required for improving patient care standards, operational efficiency and regulatory compliance.

In order to enhance patient safety and clinical outcomes, strengthen the hospital's clinical offerings and also to restore its competitive positioning in the local healthcare market, the Company expects to replace the end-of-life equipments, undertake investments in advanced specialty-focused equipment and infrastructure including robotic-assisted surgical systems for orthopedics and spine procedures, focal therapy equipment and other technology-enabled clinical infrastructure upgrades. The Company also expects to incur targeted clinical hiring-led capital expenditure of approximately INR 10 Crores (Indian Rupees Ten Crores Only) towards specialty-specific infrastructure and equipment linked to onboarding and strengthening key clinical practices. In addition, the Company expects to undertake broader infrastructure modernization and upgrade initiatives estimated at approximately INR 15 Crores (Indian Rupees Fifteen Crores Only) in order to enhance patient experience, operational efficiency and overall facility standards.

These investments are considered necessary to enable the Hospital to improve upon patient satisfaction and compete effectively with newer and modern healthcare facilities in the region which have, in recent years, made significant inroads into the Company's patient base and have also been more successful in attracting high-quality medical talent.

The biomedical equipment replacement and augmentation plan broadly includes critical care and life-support equipment, modular operation theatre upgrades, diagnostic and imaging equipment, patient monitoring systems, laboratory equipment, nursing station equipment, sterilization and infection control infrastructure and other clinical support assets necessary for enhancing patient safety, improving clinical outcomes and ensuring compliance with current healthcare delivery standards and regulatory requirements.

The proposed biomedical equipment expenditure of approximately INR 62 Crores (Indian Rupees Sixty Two Crores Only) primarily comprises replacement of end-of-life and obsolete equipment as well as acquisition and augmentation of essential clinical and diagnostic infrastructure across key departments of the hospital. The identified requirements broadly include operation theatre equipment, ICU and patient monitoring systems, laboratory and diagnostic equipment, nursing and critical care infrastructure, sterilization and infection control systems and other specialty-focused biomedical assets required for improving patient safety, clinical outcomes and operational efficiency.

Further, the structural audit and safety assessment of the hospital building has identified the need for certain strengthening and rectification measures relating to the building foundation, structural columns, load-bearing elements and allied civil infrastructure in order to enhance long-term structural stability and compliance with applicable safety standards. The Company expects to incur an estimated expenditure of approximately INR 10–12 Crores towards such structural strengthening and allied works.

Further, the Company presently carries existing debt obligations comprising approximately INR 83.27 Crores (Indian Rupees Eighty Three Crores and Twenty Seven Lacs Only), including Equipment Loans, External Commercial Borrowings (ECB) and short-term working capital facilities in the nature of overdraft and cash credit arrangements.

In addition to the above, certain stretched trade liabilities and legacy obligations also require rationalization and regularization as part of the overall financial stabilization and turnaround plan for the Company. The proposed borrowing limits are also intended to provide sufficient headroom for future operational requirements, phased expansion and contingencies during the turnaround and stabilization phase.

Based on the detailed review undertaken by the management, the broad capital requirement (including existing debt) identified is as under:

Particulars	Estimated Amount (INR Crore)
Existing: Long-term Debt Obligations (Equipment Loans and ECB)	62.01
Existing: Short-term Working Capital Facilities (Overdraft and Cash Credit)	21.26
Urgent replacement / procurement of Biomedical Equipment	61.89
Clinical Hiring-led Capex and Specialty Equipment	10.00
Infrastructure Upgrade and Modernization	15.00
IT Infrastructure Upgrade	8.58
Structural Strengthening and Safety Compliance Works	12.00
Total Estimated Requirement	190.74

The aforesaid funding requirement, over and above the Existing debt is proposed to be met through a combination of term loans, working capital facilities, refinancing arrangements, non-convertible instruments and/or other permissible borrowing structures.

Accordingly, in order to enable the Company to meet its operational and capital expenditure proposed for fulfilling compliance and financial restructuring requirements and to provide adequate financial flexibility for future business plans, the Board of Directors of the Company ("Board"), at its meeting held on April 9, 2026, approved seeking consent of the Members pursuant to:

- Section 180(1)(c) of the Companies Act, 2013 ("Act"), to authorise the Board to borrow monies, from time to time, in excess of the aggregate of the paid-up share capital, free reserves and securities premium of the Company, provided that the total borrowings outstanding at any point of time shall not exceed INR 200 Crores (Indian Rupees Two Hundred Crores Only); and
- Section 180(1)(a) of the Act, to authorise the Board to create mortgage(s), charge(s), hypothecation(s) and/or other security interests on movable and/or immovable properties and assets of the Company, present and future, in connection with such borrowings, within the aforesaid borrowing limits.

The proposed enhancement in borrowing limits under section 180(1)(a) and 180(1)(c) are in the nature of enabling approval intended to provide the Company with adequate financial flexibility for future fund raising and business requirements. Any specific borrowing, financing arrangement or credit facility proposed to be availed pursuant to the enhanced limits shall continue to be subject to the prior review and approval of the Board of Directors and/or the relevant Committees thereof, in accordance with the governance framework and applicable provisions of law.

The Board believes that the proposed borrowing powers are in the best interests of the Company and will support the long-term growth, modernization and operational strengthening of the hospital and enhance the value for different stakeholders.

The Company also expects that the proposed investments and modernization initiatives will materially improve the hospital's operational and financial performance over the medium term. Following the acquisition and proposed rebranding initiatives under the Max Kalinga Hospital platform, the management expects to strengthen the hospital's positioning as a destination for high-end quality healthcare services in Odisha. The proposed investments are expected to support improvement in occupancy levels, case mix, payor mix and overall patient footfalls, while also enabling the hospital to attract and retain high-quality clinical talent and expand specialty offerings. The management believes that the renewed strategic and operational focus, combined with infrastructure and technology upgrades, will help the hospital compete more effectively with other modern healthcare facilities in the region and regain market share.

In terms of section 180(1)(a) and 180(1)(c) of the Act, approval of the Members by way of Special Resolution is required where the borrowing powers of the Board and/or creation of security exceeds the aggregate of the paid-up share capital, free reserves and securities premium of the Company.

Accordingly, the Board recommends the Special Resolutions set out at Item Nos. 1 and 2 of the accompanying Notice for approval of the Members.

None of the Directors or any Key Managerial Personnel or any relative of any of the Directors of the Company or the relatives of any Key Managerial Personnel is, in anyway, concerned or interested in the above resolution except to the extent of their shareholding in the Company.

**By Order of the Board
For Kalinga Hospital Limited**



**Debasish Dibyajyoti Deo
(Company Secretary)**

Date: May 29, 2026

Place: Bhubaneswar

**Debasish Dibyajyoti Deo
Company Secretary
Kalinga Hospital Ltd.
Chandrasekharapur, BBSR-751023**

NOTES:

1. The explanatory statement pursuant to the provisions of section 102 read with section 110 of the Act and rule 22 of the Companies (Management and Administration) Rules, 2014 ("Rules"), each as amended, setting out the material facts relating to the aforesaid resolutions and the reasons thereof forms part of this Notice.
2. Pursuant to the provisions of section 108 and 110 of the Act read with the Rules made thereunder and General Circular No. 03/2025 dated September 22, 2025, other Circulars issued by the Ministry of Corporate Affairs ("MCA") from time to time, ("the Circulars"), companies have an option to seek the approval of the Members through Postal Ballot via remote e-voting (e-voting) for the above-mentioned resolutions, instead of getting the same passed at a General Meeting. Accordingly, if the resolutions are approved by the Members through Postal Ballot via remote e-voting, it shall be deemed to have been passed as if the same has been passed at a General Meeting of the Members convened in this regard.
3. The resolutions, if passed by requisite majority, shall be deemed to have been passed on the last date specified by the Company for E-voting i.e., Sunday July 5, 2026. Further, resolutions passed by members through postal ballot is deemed to have been passed as if the same has been passed at a general meeting.
4. All material documents referred to in the explanatory statement will be available for inspection without any fees by the members of the Company at the registered office of the Company during office hours on all working days from the date of dispatch until the last date for receipt of votes by e-voting. Alternately, Members may also send their requests to **cs@kalingahospital.com** from their registered e-mail address mentioning their names during the voting period of the postal ballot.
5. Pursuant to applicable laws, the Company is sending this Notice in electronic form via e-mail to Members who hold shares in the Company in dematerialized form and have registered their e-mail addresses with the Company. For all other Members, this Notice is being dispatched in through registered post or speed post (in accordance with applicable laws). The Members are determined with reference to a Cut-off Date of Friday, May 29, 2026, as approved by the Board.
6. Members whose names appears in the Register of Members/ List of Beneficial Owners as on the cut-off date only i.e., Friday, May 29, 2026 shall be entitled to vote on the resolutions set out in this Notice. A person who is not a member as on the cut-off date should treat this Notice for information purpose only.
7. Members may note that the Notice will also be available on the Company's website at www.kalingahospital.com.
8. We urge Members to support our commitment to environmental protection by choosing to receive the Company's communication through email. Members, who have not registered their e-mail addresses are requested to register their email addresses with the Company by writing to the Company at **cs@kalingahospital.com**. We also urge Members to, in conformity with applicable regulations, secure a dematerialization of their shares held in the Company.
9. It is clarified that if a member fails to provide or update the relevant e-mail address to the Company/ Registrar and Transfer Agent or to the Depository Participant, as the case may be, the Company will not be in default for not delivering the Notice via e-mail.

10. The Board has appointed Mr. Narottam Bagaria (ICSI Membership No. F5443, CP No. 4361) Partner of N. Bagaria & Associates, Practicing Company Secretaries, Mumbai as the scrutinizer (“**Scrutinizer**”) for conducting the Postal Ballot voting process in a fair and transparent manner.
11. Voting Rights in the Postal Ballot cannot be exercised by a proxy.

INSTRUCTIONS FOR E-VOTING

A) Login methods for Individual Shareholders holding securities in demat form:

Sr. No.	Type of User	Steps to be followed
Individual Shareholders holding securities in demat form with NSDL		
1.	User already registered for Internet-based Demat Account Statement (IDeAS) facility	<ol style="list-style-type: none"> I. Visit URL: https://eservices.nsdl.com II. Click on the “Beneficial Owner” icon under “Login” under ‘IDeAS’ section. III. On the new page, enter User ID and Password. Post successful authentication, click on “Access to e-Voting”. IV. Click on company name or e-Voting service provider and you will be re-directed to e-Voting service provider website for casting the vote during the e-Voting period.
2.	User not registered for IDeAS e-Services	<ol style="list-style-type: none"> I. To register click on link: https://eservices.nsdl.com II. Select “Register Online for IDeAS” or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp III. Proceed with completing the required fields. IV. Follow steps given at Sr. No. 1 above
3.	Alternatively by directly accessing the e-Voting website of NSDL	<ol style="list-style-type: none"> I. Open URL: https://www.evoting.nsdl.com/ II. Click on the icon “Login” which is available under ‘Shareholder/Member’ section. III. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number held with NSDL), password / OTP and a verification code as shown on the screen. IV. Post successful authentication, you will be requested to select the name of the company and the e-Voting service provider name, i.e., KFin. V. On successful selection, you will be redirected to KFin e-Voting page for casting your vote during the remote e-Voting period.
Individual Shareholder login through their demat account/ Website of Depository Participant		
4.		<ol style="list-style-type: none"> I. You can also login using the login credentials of your demat account through your DP registered with NSDL for e-Voting facility. II. Once logged-in, you will be able to see e-Voting option. Once you click on e-Voting option, you will be redirected to NSDL Depository site after successful authentication, wherein you can see e-Voting feature. III. Click on options available against company name or e-Voting service provider – KFin and you will be redirected to e-Voting website of KFin for casting your vote during the remote e-Voting period without any further authentication.

B) Login method for e-Voting for shareholders holding shares in physical form (individual or otherwise)

1) Launch internet browser by typing the following URL: <https://evoting.kfintech.com>

[The User ID for logging in to the portal is the folio number of the share certificates (of the Company) held by you. The Password for e-voting is the permanent account number (PAN) of the relevant shareholder of such shares.]

2) Click on Shareholder – Login.

3) Enter user ID and password as initial password/ PIN. Click login.

4) The Password Change Menu will appear on your screen. Change the password/PIN with new password of your choice with minimum 8 digits/characters or combination thereof. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.

5) Home page of e-voting opens. Click on e-voting: Active Voting Cycles.

6) Select the “EVEN” (e-voting Event Number) of Kalinga Hospital Limited.

7) Now you are ready for e-voting as Cast Vote page opens.

8) Cast your vote by selecting an appropriate option and click on “Submit” and also “Confirm” when prompted.

9) Upon confirmation, the message “Vote cast successfully” will be displayed.

10) Once you have voted on the resolution, you will not be allowed to modify your vote.

11) Corporate/ Institutional shareholders (i.e. other than individuals, HUFs, NRIs etc.) are required to send scanned certified true copy (PDF/JPG Format) of the relevant Board Resolution/ Power of Attorney/ Authority Letter etc. together with attested specimen signature(s) of the duly authorized signatory(ies) who are authorized to vote, to the Scrutinizer through e-mail to cs@kalingahospital.com. They may also upload the same in the e-voting module in their login. The scanned image of the above-mentioned documents should be in the naming format “Corporate Name_EVENT NO.”

12) In case of any queries, you may refer the Frequently Asked Questions (FAQs) for Shareholders and e-voting user manual for Shareholders available at the Downloads section of <https://evoting.kfintech.com> or contact at Toll Free No. 18003454001.

C) Login method for non-individual shareholders holding securities in dematerialized form Members whose email IDs are registered with the depository participant(s), will receive an email from KFin which will include details of E-Voting Event Number, USER ID and password. Members will have to follow the following process:

i. Open your web browser during the voting period and navigate to <https://evoting.kfintech.com>.

ii. Enter the login credentials (i.e. User ID and password). In case of physical folio, User ID will be EVEN followed by folio number. In case of demat account, User ID will be your DP ID and client ID. However, if you are already registered with KFin for e-voting, you can use your existing User ID and password for casting your vote.

iii. After entering these details appropriately, click on “LOGIN”.

- iv. You will now reach password change menu wherein you will be mandatorily required to change your password. The new password shall comprise of minimum 8 characters with at least one upper case (A - Z), one lower case (a-z), one numeric value (0-9) and a special character (@, #, \$, etc.). The system will prompt you to change the password and update the contact details like mobile number, e-mail ID, etc. on first login. You may also enter a secret question and answer of your choice to retrieve your password in case you forget it. It is strongly recommended that you do not share your password with any other person and that you take utmost care to keep your password confidential.
- v. Login again with the new credentials.
- vi. On successful login, the system will prompt to select the E-voting event.
- vii. Select Event No. 9750 and click on "SUBMIT".
- viii. Now you are ready for e-voting as "Cast Vote" page opens.
- ix. On the voting page, enter the number of shares (which represents the number of votes) as on the Cut-Off Date under "FOR / AGAINST" or alternatively, you may partially enter any number in "FOR" and partially "AGAINST" but the total number in "FOR / AGAINST" taken together not exceeding your total shareholding as mentioned herein above. You may also choose the option ABSTAIN.
- x. Members holding multiple folios / demat accounts shall choose the voting process separately for each folio / demat accounts.
- xi. Voting has to be done for each item of the notice separately. In case you do not desire to cast your vote on any specific item, it will be treated as abstained.
- xii. You may then cast your vote by selecting an appropriate option and click on "Submit".
- xiii. A confirmation box will be displayed. Click "OK" to confirm else "CANCEL" to modify. Once you have voted on the resolution, you will not be allowed to modify your vote. During the voting period, Members can login any number of times till they have voted on the resolution.

Notes and Other Instructions

Important note: Members who are unable to retrieve User ID / Password are advised to use Forgot user ID and Forgot Password option available at respective websites. Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. NSDL.

Login type Helpdesk details:

- 1) Securities held with NSDL: Please contact NSDL helpdesk at evoting@nsdl.co.in or call at toll free no.: 1800 1020 990 and 1800 22 44 30

Other Instructions:

- 1) If you are already registered with Company's Registrar and Share Transfer Agent, KFin Technologies Limited, (KFINTECH) for remote e-voting then you can use your existing user ID and password/PIN for casting your vote.
- 2) If you have forgotten your password, you can reset your password by using "Forgot User Details/ Password" option available on <https://evoting.kfintech.com> or contact KFINTECH at toll free number 1800 3454 001. Alternatively, you can also contact on evoting@kfintech.com for any queries or grievances connected with remote e-voting service.
- 3) You can also update your mobile number and e-mail ID in the user profile details of the folio which may be used for sending future communication(s).

- 4) A person, whose name is recorded in the Register of Members or in the Register of Beneficial Owners maintained by the Depositories as on the Cut-Off Date, only shall be entitled to avail the facility of remote e-voting.
- 5) Members who have acquired shares after the dispatch of Notice and holding shares as on Cut-Off Date, obtain the user ID and Password in the manner as mentioned below:
 - a. If the mobile number of the member is registered against Folio No. / DP ID Client ID, the member may send SMS : MYEPWD <space> E-Voting Event number+ Folio No. or DP ID Client ID to 9212993399
Example for NSDL: MYEPWD <SPACE> IN12345612345678
Example for Physical: MYEPWD <SPACE> XXX1234567890
 - b. If e-mail address or mobile number of the member is registered against Folio No./ DP ID Client ID, then on the home page of <https://evoting.kfintech.com>, the member may click “forgot password” and enter Folio No. or DP ID Client ID and PAN to generate a password.
 - c. Member may call Kfin Tech toll free number 1-800-3454-001
 - d. Member may send an e-mail request to einward.ris@kfintech.com
- 6) The remote e-voting period shall commence on Saturday June 6, 2026 at 9.00 AM and end on Sunday July 5, 2026 at 5.00 PM. During this period, Members of the Company holding shares either in physical form or in dematerialized form, as on the Cut-Off Date may cast their vote by remote e-voting. The remote e-voting module shall be disabled by, KFin Technologies Limited (‘KFINTECH’) for voting thereafter. Once the vote on a resolution is cast by the shareholder, Member shall not be allowed to change it subsequently. Remote e /voting shall not be allowed beyond the said date and time.
- 7) The voting rights of the Members (for voting through remote e-voting at the Meeting) shall be in proportion to their shares of the paid-up Equity Shares capital of the Company as on the Cut-Off Date.
- 8) Mr. Narottam Bagaria (ICSI Membership No. F5443, CP No. 4361) Partner of N. Bagaria & Associates, Practicing Company Secretaries, Mumbai has been appointed as the Scrutinizer to scrutinize the voting and remote e-voting process is conducted in a fair and transparent manner.
- 9) The scrutinizer shall, immediately after the conclusion of remote e-voting, first count the votes casted and thereafter unblock the votes cast through remote e-voting in presence of at least two (2) witnesses not in the employment of the Company and make within a period of not exceeding 48 hours from conclusion of the remote e-voting, a consolidated Scrutinizer’s Report of the total votes cast in favour or against, if any, to Dr. Sita Kantha Dash, Director of the Company or person authorized by him of the Company.
- 10) The results shall be declared after receiving consolidated Scrutinizer’s Report from the Scrutinizer. The results declared along with the Scrutinizer’s Report shall be placed on the websites of Company’s Registrar and Share Transfer Agent, KFin Technologies Limited (‘KFINTECH’) <https://evoting.kfintech.com> immediately after the declaration of the results by Dr. Sita Kantha Dash, Director or person authorized by him.